



**FOR YOUTH DEVELOPMENT  
FOR HEALTHY LIVING  
FOR SOCIAL RESPONSIBILITY**

June 1, 2018

City of San Mateo  
c/o: City Planning and Zoning  
330 W 20<sup>th</sup> Avenue  
San Mateo, CA 94403

To Whom It May Concern:

The Peninsula Family YMCA, a branch of the YMCA of San Francisco, is pleased to hear that the Passages project will include affordable housing.

The YMCA team is comprised of 250+ employees, some of whom would qualify for the affordable housing proposed at the Passages project. We expect 5-10 employees would be interested in the opportunity to live and work in this community. As we all know, housing has become increasingly cost-prohibitive for people in nonprofit and service roles. The Passages project provides an opportunity for our employees to live close to their work.

The YMCA has been a part of the Peninsula community since 1924. The YMCA is an internationally recognized community organization. The YMCA of San Francisco prides itself on being an excellent partner to cities, school districts, and communities in Marin, San Francisco and San Mateo counties. We pride ourselves on delivering high quality, lower cost programming for everyone, regardless of ability to pay.

We look forward to further conversation as the project unfolds.

In Community,

Charles M. Collins  
President and CEO  
YMCA of San Francisco

Rachel Del Monte  
District Executive – San Mateo County  
YMCA of San Francisco